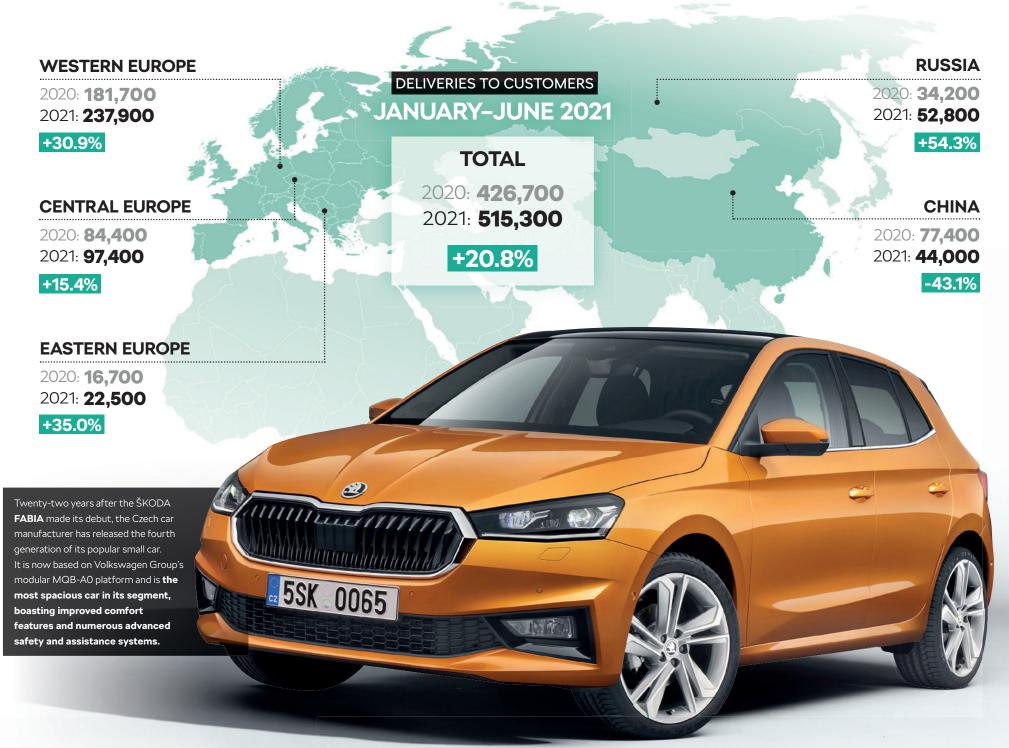
## ŠKODA AUTO IN THE FIRST HALF OF 2021 ŠKODA AUTO DELIVERED 515,300 CARS TO CUSTOMERS

In the first half of 2021, ŠKODA AUTO delivered 515,300 vehicles to customers, 20.8% more than in the same period last year.



Change in %<sup>2)</sup>

## ŠKODA AUTO GROUP<sup>1)</sup>: KEY FIGURES FROM JANUARY TO JUNE 2021

10 JUNE 2021		21 2020	
DELIVERIES TO CUSTOMERS	cars <b>515,</b>	300 426,700	+20.8
DELIVERIES TO CUSTOMERS EXCLUDING CHINA	cars <b>471,</b>	300 349,300	+34.9
PRODUCTION <sup>3)</sup>	cars <b>458</b> ,	700 357,000	+28.5
SALES <sup>4)</sup>	cars <b>463,</b>	000 371,900	+24.5
SALES REVENUE Milli	on EUR <b>10,1</b>	99 7,546	+35.2
OPERATING PROFIT Milli	on EUR 97	4 228	+327.2
RETURN ON SALES Pe	rcent 9.	6 3.0	-
INVESTMENTS (w/o capitalised development costs)	on EUR <b>19</b>	6 261	-24.9
NET CASH FLOW Milli	on EUR <b>67</b>	8 -25	+2,812.0

JANUARY - JUNE

TOP HIGHLIGHTS



<sup>1)</sup> The ŠKODA AUTO Group comprises ŠKODA AUTO a.s., ŠKODA AUTO Slovensko s.r.o., ŠKODA AUTO Deutschland GmbH, SKODA AUTO Volkswagen India Private Ltd. and a share in the profits of OOO VOLKSWAGEN Group RUS.

<sup>2)</sup> Percentage deviations are calculated from non-rounded figures.

<sup>3)</sup> Comprises the production of the ŠKODA AUTO Group, excluding production in China, Slovakia, Russia and Germany, but including other Group brands such as SEAT, VW and Audi; vehicle production excluding part/complete kits.

<sup>4)</sup> Comprises sales of the ŠKODA AUTO Group to distribution companies and includes other Group brands, such as SEAT, VW, Audi, Porsche and Lamborghini; vehicle sales excluding part/complete kits.

SKODA AUTO has presented its new 'NEXT LEVEL – ŠKODA STRATEGY 2030', which lays out ambitious goals in the areas of **internationalisation**, **electrification and digitalisation**. The car manufacturer aims to be one of the five best-selling brands in Europe and to become the leading European brand in India, Russia and North Africa.



ŠKODA AUTO will introduce **at least three more fully electric models** by 2030, which will be positioned below the ENYAQ iV in terms of price. The company is aiming for a share of electric models of 50-70% in Europe, depending on market developments.



By 2030, the company aims to reduce its fleet emissions by more than 50% compared to 2020 and will be manufacturing vehicles with **net-zero carbon emissions** at all Czech and Indian plants. Production in Vrchlabí has already been  $CO_2$ -neutral since the end of last year.

## TOTAL DELIVERIES OF ŠKODA CARS TO CUSTOMERS

